

# Strategic Plan – 2021-25

#### **OUR VISION**

A safe and inclusive space for our disability community to share their hopes and dreams.

#### **OUR MISSION**

To deliver activities, experiences and opportunities that build individual capacity and connections for people with disability, their families and carers - fun quaranteed!

#### **OUR VALUES:**

- Accountability
- Respect
- **Empowerment**
- Inclusion

- Kindness
- Acceptance
- Integrity
- Collaboration

Activities, Belonging, Inclusion, Laughter, Inspiration, Transformation, YOU!

STRATEGIES

# **Our People**

**Engage & empower Volunteers** 

- Planning for sufficient & capable volunteer workforce (annual)
- Planning for volunteer work-life balance (annual)
- Plan & deliver processes for strong internal communications
- · Ensure compliant & documented processes and procedures.

### **Our Community**

Engage with Members, Carers & Stakeholders

- Grow diverse membership
- Create/maintain/nurture key stakeholder connections
- Support & connect members online
- Ensure strong communication processes across all channels.

# **Our Programs**

Develop & deliver a core services program

- · Ensure a calendar of events that meets members needs & builds capacity
- Create events that qualify for NDIS support for members
- Deliver opportunities that support, educate, connect families/carers.
- Deliver activities that promote community connection/awareness.

# **Our Funding**

Develop & grow diverse income streams

- Obtain/maintain Charitable status
- Annual grants program
- Investigate and implement corporate sponsorship opportunities
- Establish FF merchandise
- Increase Membership numbers

## **Our Governance**

Strong governance, processes & systems

- Review entity type & structure
- Undertake annual planning
- Ensure fit for purpose policies and procedures
- Annual review of Risk Management across all areas.
- Forward plan for Human Services Quality Framework (HSQF) Standards Certification

## Establish/review volunteer induction and feedback process

- Identify volunteer skills, training needs and opportunities
- Annual review of volunteer roles & position descriptions
- Implement succession planning
- · Regular Meetings, email and social media communications
- Policies, checklists, templates and audits.

- Conduct Annual Member survey to identify Member needs
- Develop and grow a closed Facebook group community.
- Create partnerships to deliver member-only benefits and savings
- Create online membership resources and linkages.

- Plan 12 month event schedule annually
- · Align activities with NDIS funding requirements
- Undertake risk management assessments on all activities
- Deliver & evaluate regular & new events
- Deliver education & connection sessions for carers/families
- Develop/Deliver Annual Marketing Plan

- Grant schedule
- Develop fundraising strategy plan
- Develop annual sponsorship strategy
- Promote/sell and distribution merchandise at events and online
- Promote membership at events/programs

- Develop annual operations plan
- Forward plan for Human Services Quality Framework (HSQF) **Standards Certification**
- Annual review of policy & procedure documents
- Implement/monitor risk -Incident, Decision, Response and review processes

#### Audit conducted annually

- Annual volunteer survey
- Number of training / development opportunities provided
- High volunteer retention

- Demonstrated increase in online reach
- · Social media reach & engagement
- Number of stakeholder groups engaged • Number of member-only offers.
- Member engagement (via survey)
- Increase positive Event/Programs Survey results and engagement.

Event/Program Attendances

- Conversion of Attendees to Members
- · Number of comments, complaints, compliments recorded
- Total revenue increases annually
- % as profit driven back into services
- % as Fundraising revenue
- % as grant revenue

- Policy & procedure registered updated
- Monthly Issues/Incidents/Accidents reporting
- Planning days held/subcommittee reports

**ACTIONS**